

Skills for academia and beyond

Dr Christopher Madan

About Me

- Canadian
- Undergraduate->PhD in Canada, visiting scientist in Germany,
 postdoctoral researcher in USA, and now—assistant professor here!

- Cognitive science (mixture of psychology, neuroscience, computer science)
 - Memory, decision making, emotion, aging
- Now also interested in doctoral training, skills, post-PhD careers

Overview

- Academic skills and careers
 - Research, Teaching, Services, etc.

Transferable Skills

Non-academic careers



- Topic expertise
- Identifying research questions
- Statistics
- Data visualisation
- Scientific writing
- Public speaking
- Science communication
- Programming
- Supervision
- ...those are some research-related skills, but not everything!



- Eiko Fried's blog "Are we asking too much? A list of competencies people expect me to have"
 - https://eiko-fried.com/are-we-asking-too-much-a-list-of-competencies-people-expect-me-to-have/

- 1. Good understanding of basic statistics
- 2.Good understanding of more elaborate models: basic SEM such as EFA, CFA, or ESEM; fancier SEM such as latent change score models or latent class analysis; basic IRT
- 3.Network models, frequentist and Bayesian, for cross sectional and time-series data; extensions such as continuous time-series models



- 4. At least a basic idea of Bayesian statistics
- 5.Pick up cool new methodologies such as machine learning & neural nets quickly
- 6.Know R well; use Mplus for things R cannot do (e.g. DSEM in Mplus8); use some other programs such as Onyx to visualize models, know JASP well enough to teach students
- 7. Ability to write at least basic R-packages
- 8. Write papers in LaTeX, and write R code in Markdown
- 9.Substantive knowledge in my fields (measurement and modeling of mental illness, and substantive research on mental illness such as RCTs; easily 500 papers per month in decent journals). It feels like this should be more than one point, because it takes up a huge chunk of time...



- 10. Have a least a minimal background in philosophy of science
- 11.Keep up with stats developments (e.g. regsem package)
- 12.Know or at least learn one proper programming language (e.g. Python)
- 13.Run a blog to get visibility and increase chances to get tenure
- 14.Embrace & support open science practices, prepare all your syntax so it can be uploaded, upload your data when possible, write high quality reviews you feel comfortable signing, publish your reviews on publons, etc.
- 15.Engage in debates on social media
- 16.Market your research on researchgate, academia, psyarxiv, etc.



- 17. Oh yeah, write tons of papers. Collaborate. Set up cool projects. Plan ahead. Be creative, have great ideas and follow them up. Science!
- 18.Be editor for 1 or 2 journals to increase chances for tenure
- 19.Review several papers a month (in most months, I receive at least 10 invitations; fewer in November, more in January)
- 20.Right, teaching ...
- 21. Supervise students
- 22.Write a few major grant applications per year
- 23. Apply for positions
- 24.Be involved in a few large international collaborative grant applications



- 25. Travel a lot, organize and give talks at conferences
- 26.Move every 2 years to another country (for me it's been 6 countries since 2005); learn the local language to have chances of getting tenure
- 27.Stand out as calm and collected member of the university, be helpful, unstressed, have an open ear for problems of students and co-workers;)

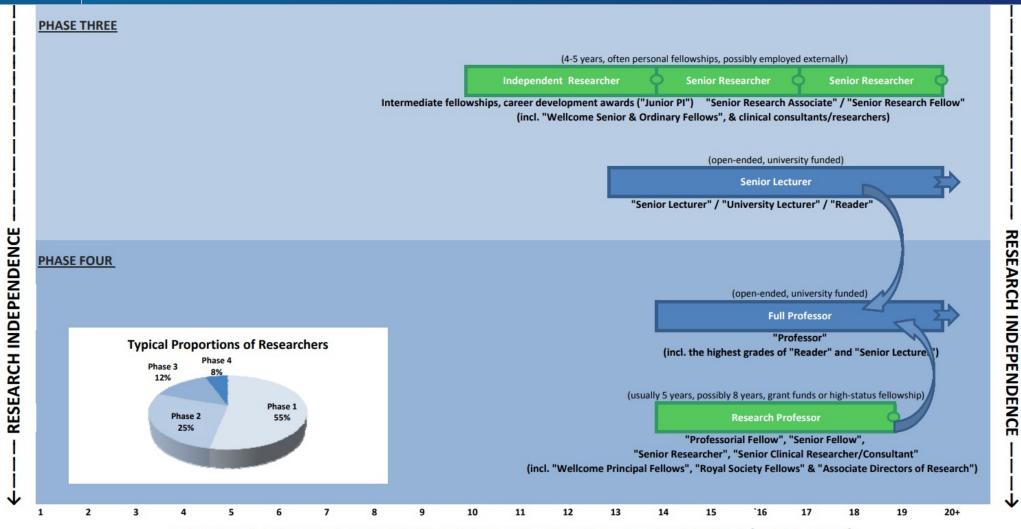


Academic career stages

POSSIBLE RESEARCH CAREER PATHS IN THE UNITED KINGDOM (ENGLAND) 11 12 15 19 17 20+ **PHASE ONE** COLOUR KEY: (3-4 years, stipend or own funds) university post - core funds FORMAL DEPENDENCE university post - grant funds **Doctoral Student** "PhD Student" stipend or own funds (1-3 years, grant funds), may continue beyond the PhD SEEK NEW POST / EXIT PROMOTION **Assistant Assistant** "Teaching Assistant (PGTA)" "LOCAL ACADEMIC TITLES" "Research Assistant" **PHASE TWO** RESEARCH INDEPENDENCE (1-3 years, grant funds, (1-3 years, grant funds, some personal fellowships) some personal fellowships) (3-5 years, grant funds) (3-5 years, grant funds) **Junior Researcher** Junior Researcher Researcher Researcher "Post Doc" / "Junior Research Fellow" / "Postdoctoral Research Officer" / "Research Associate" (incl. clinical researchers) (3-5 years, university funded) (open-ended (at some UK universities), or 3-5 years, university funded) Lecturer Lecturer "Lecturer" (incl. departmental lecturers, clinical lecturers & tutors) "Lecturer" (incl. clinical lecturers & tutors) (1-3 years, university funded) (1-3 years, university funded) Lecturer Lecturer "Temporary Lecturer", "Junior Lecturer"



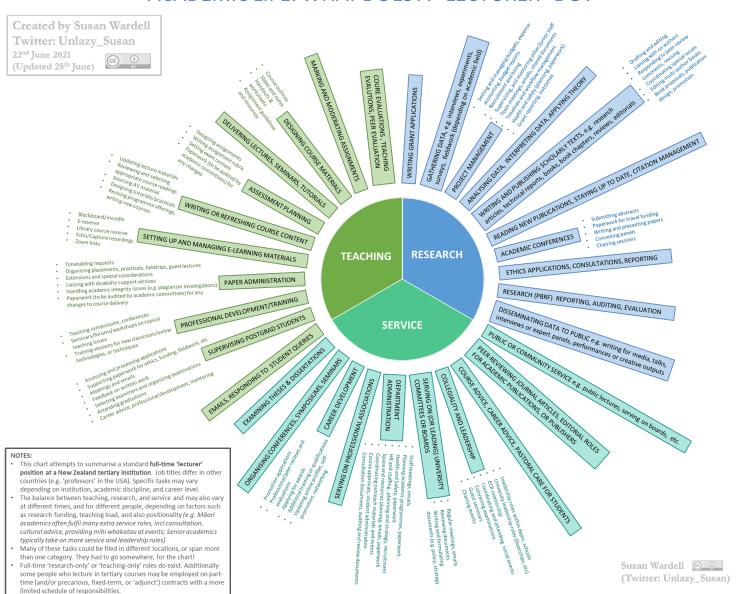
Academic career stages



POSSIBLE RESEARCH CAREER PATHS IN THE UNITED KINGDOM (ENGLAND)



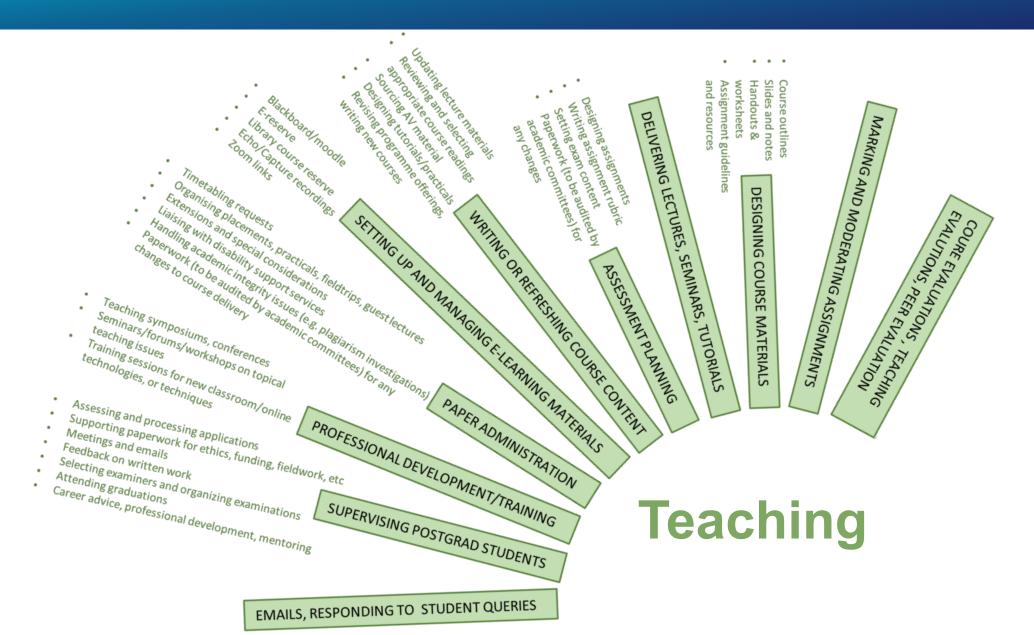
ACADEMIC LIFE: WHAT DOES A "LECTURER" DO?



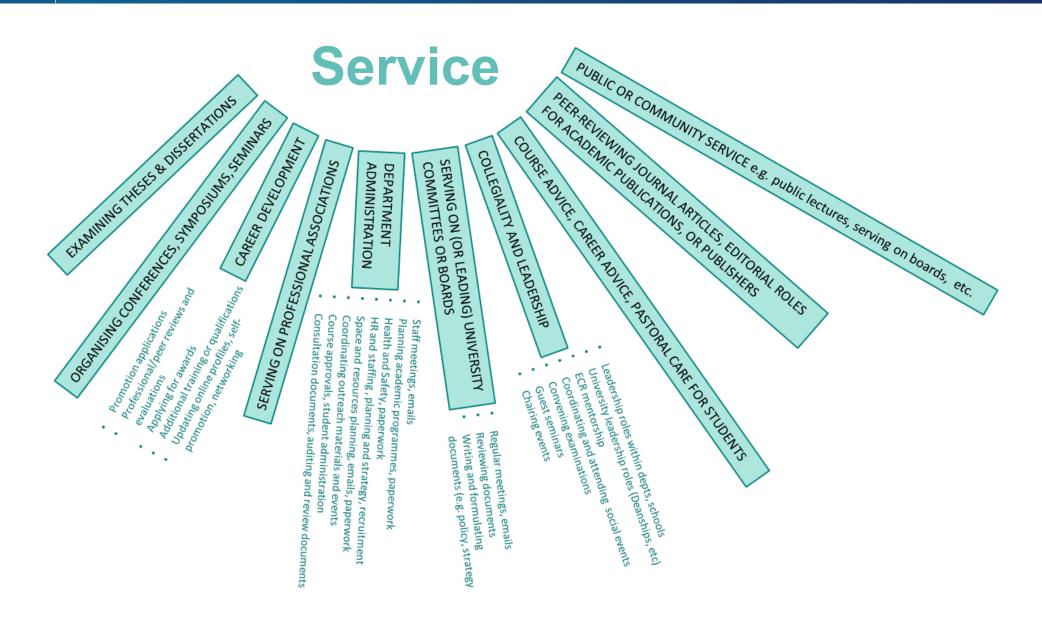














	Assistant	Associate	Full
Core competencies			
Current grant funding	1.00	1.00	1.00
Publication history	1.00	1.00	1.00
Research area	1.00	1.00	1.00
Scientific/programmatic fit	1.00	1.00	1.00
Potential research contributions	1.00	1.00	0.86
Ability to establish new techniques	0.86	0.86	0.86
General fit	0.86	0.93	1.00
Recruitability	0.86	1.00	1.00
Initial necessities			
Advisor/mentor reputation	0.93	0.64	0.50
Training institution reputation	0.86	0.64	0.57
Necessities for advancement			
National/international recognition	0.36	0.93	1.00
Regional/national recognition	0.50	0.93	0.93
Previous grant funding	0.64	1.00	1.00
Leadership abilities/potential	0.64	0.86	1.00
Unnecessary credentials			
Contribution to service mission	0.50	0.64	0.64
Contribution to teaching mission	0.57	0.64	0.64
Local/regional recognition	0.57	0.79	0.83

Credential scores followed one of four distinct trends: core competencies, initial necessities, necessities for advancement, and unnecessary credentials. (Wright & Vanderford, 2017)



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UK | CHINA | MALAYSIA

Transferable Skills



Collegiality Team working People management Supervision Mentoring

Influence and leadership Collaboration

Equality and diversity

Subject knowledge

Research methods: theoretical knowledge Research methods: practical application

Information seeking

Information literacy and management

Languages

Academic literacy and numeracy

Working with others Communication methods Communication media

Knowledge base (A1)

Analysing Synthesising Critical thinking Evaluating Problem solving

Teaching Public engagement Enterprise Policy Society and culture Global citizenship

Health and safety

Legal requirements

IPR and copyright

Appropriate practice

Ethics, principles and sustainability

Respect and confidentiality

Attribution and co-authorship

Publication

Engagement, influence and impact

The knowledge and skills to work with others and ensure the wider impact of research.

to do research. Domain A

Inquiring mind Intellectual insight Innovation

the potential

of researchers

Argument construction Intellectual risk

Domain D

Domain C

Domain B

Research governance and organisation

The knowledge of the standards, requirements and professionalism to do research.

Personal effectiveness

Knowledge and

intellectual abilities

The knowledge, intellectual

abilities and techniques

The personal qualities and approach to be an effective researcher.

Enthusiasm Perseverance Integrity Self-confidence Self-reflection Responsibility

Preparation and prioritisation

Research strategy Project planning and delivery Risk management

Finance, funding and resources (C3)

Professional and career development

Commitment to research Time management Responsiveness to change Work-life balance

Income and funding generation Financial management Infrastructure and resources

Career management Continuing professional development Responsiveness to opportunities Networking Reputation and esteem

Research (



Citizen Science

Data analysis

Disciplinary knowledge/terminology

Ethics/integrity

Grant application writing

Interdisciplinarity

Literature use/management

Open Access publishing

Open Data management

Open Education

Open Evaluation

Open Licensing

Open Methodology

Open Source

Project/time management

Mobility



Intercultural awareness/communication Intersectoral awareness/experience Foreign language skills

Enterprise





Candidates and Junior Researchers

Career Development

Skills gap identification/development

Career planning/assessment CV writing Interview techniques Job searching/application Skills documentation/verification



Programming

Digital

Information accessing/retrieval

Software usage/development

Information presentation/visualisation

Information processing/exchange

Communication

Academic writing Formal correspondence Oral presentation Science for non-technical audiences Science for policy making Social media/webinar usage



Cognitive

Abstraction/creativity Analysis/synthesis Critical thinking/problem solving Organisation/optimisation

for

TRANSFERABLE

SKILLS

Early-Career

Researchers

Teaching & Supervision



Course development/assessment Exam preparation/assessment Mentorina/supervisina students Teaching and learning theories/methods

Interpersonal

Conflict management Discipline/perseverance Diversity awareness Leadership/team work

Negotiation

Independence/responsibility

Networking

Rhetoric/argumentation

Stress tolerance

Taking on responsibility

Skills

Padlet responses

Skills

Time management





Skills

- Interview questions
 - https://uk.indeed.com/career-advice/interviewing/star-technique

The STAR Method



Situation

Disclose details of the specific event



TaskExplain your responsibility in that situation



Action

Describe how you accomplished the task



Result
Outline the impact
of your actions



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Skills vs. Careers





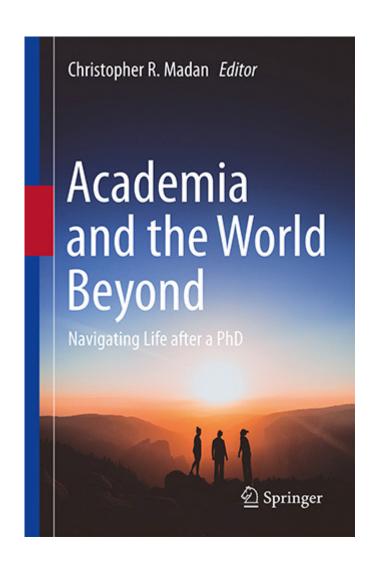




Academia and the World Beyond

- "What will you do after [a PhD]?"
 - Interviewed 22 people that completed a PhD and are now in an academic position or another career path
- Some academic, some non-academic
- Topics include career journey, skills, advice

- Published in January 2022
 - Should have university library ebook access, will post announcement when available





research-focused or teaching-focused

research teaching mentorship admin moving internationally two-body problem when to have kids grant writing collaborating soft skills and technical skills public speaking switching to industry and back again



government policy science communication journal editor founder and director

hospital research coordinator marketing data scientist industry research scientist

(social media, tech, retail sales, pharmaceuticals, government, software development, sports)

product manager business administration scientific equipment salesperson intellectual property lawyer journalist



Summary

- Lots of skills are associated with being successful in academia
- Lots of academic skills are useful in other settings too

• When listing your skills (for CV/interview), refer back to eurodoc list—which are you able to provide examples for?